



**WORLD
GREEN
BUILDING
COUNCIL**

2024 / 2025

Annual Report

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Our vision

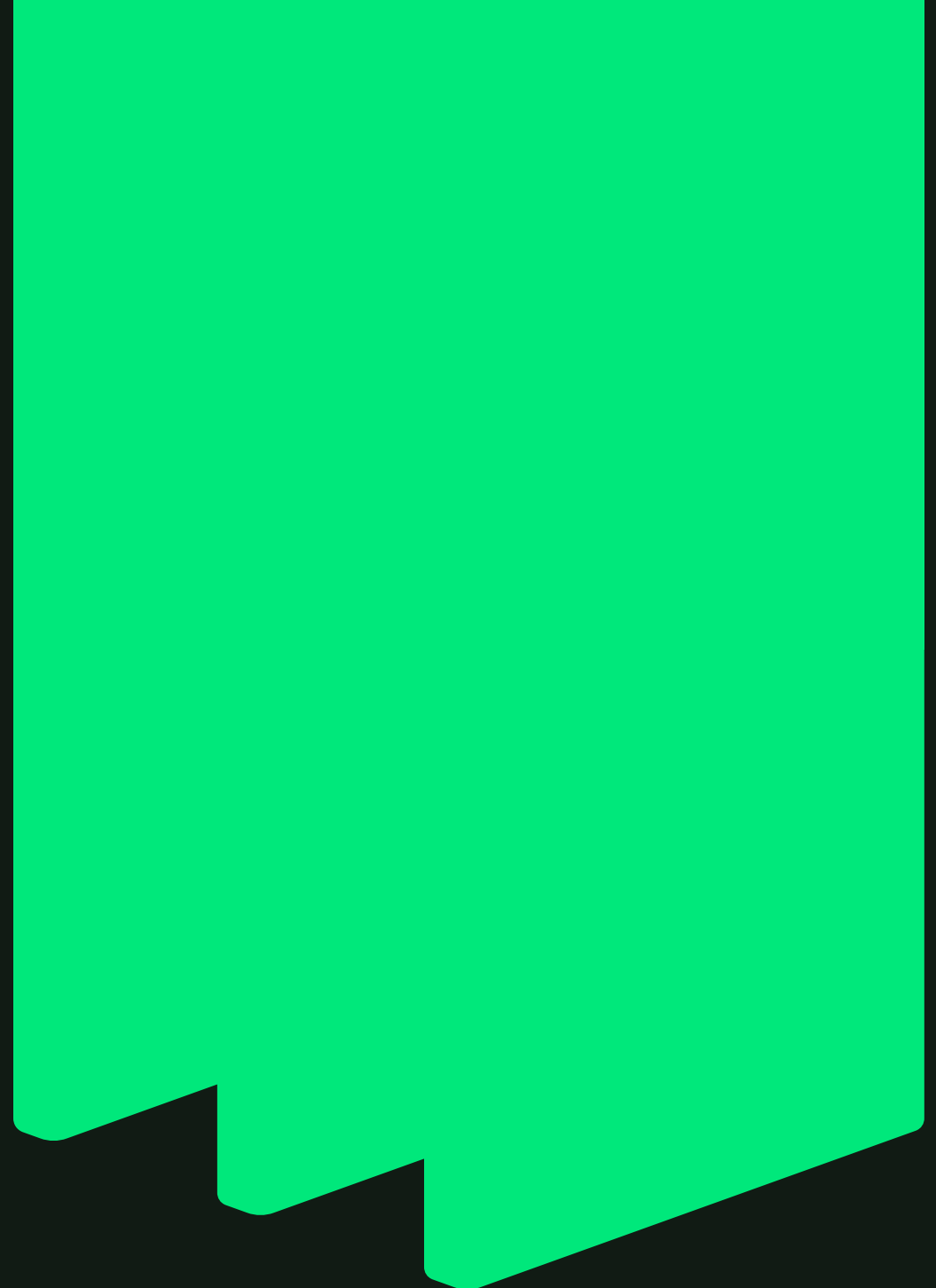
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About WorldGBC

The World Green Building Council (WorldGBC) is the world's largest and most influential network accelerating the sustainable and just transition of the built environment.

Today, the building and construction sector accounts for around one third of all carbon emissions – the highest-emitting sector worldwide (GlobalABC, 2025). Tackling this challenge requires urgent and coordinated action. With our network, we are mobilising the sector to be part of the solution.

For over two decades, we have united property and construction markets across the globe to scale green building solutions for a healthier, resilient, and fully decarbonised built environment by 2050.

Our network spans more than 85 national Green Building Councils (GBCs), representing over 51,000 member companies. Together, the network covers

countries that encompass 91% of global GDP and 80% of the global population.

Through our unique local–regional–global model, we turn local leadership into global momentum. We deliver impact by aligning ambition, definitions, and actions across the sector; partnering with governments, businesses, and communities who share our mission; and scaling advocacy, solutions, and knowledge to accelerate systemic change.

Together, we're building momentum for a thriving, sustainable future for all.

Our vision

Resilient and decarbonised buildings for a healthy planet and a better future for all.

Our mission

To inspire and lead the built environment community to drive local action and create the global momentum necessary for people and planet to thrive.

Our goals

Total decarbonisation of the built environment.

Healthy, equitable and resilient buildings, cities and communities.

Regeneration of natural systems and thriving circular economies.

Key milestones 2024/2025

March 2024

#BuildingLife reaches 12 national roadmaps, shaping European policy on Whole Life Carbon.

June 2024

Leadership Summit and Global Solutions Forum unites the global network under the theme 2,000 days to build the transition.

July 2024

Sustainable Finance factsheet series expanded to empower impactful green investment. **Launch of Minoro**, a free platform containing latest decarbonisation guidance and resources.

August 2024

Launch of the **EPBD Implementation Support Hub** to guide EU governments and policymakers.

September 2024

World Green Building Week mobilises the network to 'Reduce. Electrify. Adapt.'

October 2024

At COP29, we urge global leaders to **#BeBoldOnBuildings**.

April 2025

Launch of our **2025–2027 Strategic Plan** outlining our approach to accelerating the global transition to sustainable buildings.

May 2025

Resources & Circularity Readiness Framework published to drive regenerative, circular economies in Asia Pacific.

June 2025

Launch of our **Engagement Hub**, a platform connecting GBCs and partners to collaborate and share expertise. Also launched the **NDC Scorecard**, a tool used by 40+ GBCs to strengthen national climate plans ahead of COP30.

August 2025

Publication of **Developing a Strategy for Climate Resilient Buildings**, outlining our vision and approach to address the physical risk climate change poses to buildings.

September 2025

World Green Building Week 2025

celebrates that business goes better when you're bold on buildings; WorldGBC named a **Top 10 Sustainability Association** in Sustainability Magazine; and new report aligning **Asia Pacific's green building rating tools** with the ASEAN Taxonomy to unlock sustainable finance.

October 2025

Network grows to over 85 GBCs and Affiliate Partners; **Americas Manifesto** launched ahead of COP30; global consensus on **Near Zero Emission & Resilient Buildings (NZERBs)** released as part of WorldGBC work co-leading the UN-convened Buildings Breakthrough.

November 2025

Expanding our Building the Transition programme to accelerate **decarbonisation and resilience roadmaps** across Africa and Asia-Pacific. This initiative was recognised in the COP30 Climate Action Agenda where we co-led on two Plans to Accelerate Solutions.

A message from our CEO

The built environment is more than just structures; it's the foundation upon which we build our future, and our commitment to the generations to come.

It reflects our values, supports over 200 million jobs, and represents two-thirds of global wealth through real estate and infrastructure.

Yet, it's also responsible for over one third of global carbon emissions (GlobalABC, 2025).

How we design, build, and operate these spaces must change — not just to tackle climate change, but to shape how we live, work, and connect.

This year, we launched WorldGBC's Strategic Plan for 2025–2027 — a call to action to reimagine the built environment as a catalyst for a cleaner economy, resilient communities, and a regenerative relationship with nature.

To turn this vision into reality, we launched Building the Transition,

our flagship programme connecting global ambition with local action. It equips Green Building Councils, businesses, policymakers, and investors with the tools, roadmaps, and insights needed to deliver real-world solutions.

We also launched key resources to guide this transition, including Developing a Strategy for Climate Resilient Buildings and the NDC Scorecard for Sustainable Buildings, helping governments and industry shape stronger, evidence-based policies for a sustainable built environment. We expanded our sustainable finance work by launching three Asia Pacific resources, mapping green building rating tools to the ASEAN taxonomy to help investors and financiers see how certifications demonstrate alignment.

Over the last 12 months our advocacy work has also taken centre stage. At COP29 in Baku and COP30 in Belém, we mobilised the global building sector to be bold on buildings — we campaigned for policymakers to scale the climate-positive and competitive building solutions that leading businesses are already implementing; and for the acceleration of more ambitious building policies and decarbonisation and resilience roadmaps.

Our Building the Transition initiative was recognised in the COP30 Plans to Accelerate Solutions — a core pillar of the COP30 Climate Action Agenda — where we co-led plans for *Building Efficiency, Electrification, and Renewable Integration (BEERI)* and advancing *Decarbonisation and Resilience Roadmaps*.

Even amid political uncertainty, momentum is building. Over the past year, our network has grown by around 15% to 85 Green Building Councils, increased industry membership by 10% to more than 51,000, and influenced policy in 30 countries — proof that the

movement for sustainable buildings is accelerating.

Across the sector, signs of change are also clear. Despite tensions in climate diplomacy, the energy transition is advancing, with clean energy now the lowest-cost option in much of the world. Buildings are central to this shift — shaping energy demand, supporting renewables, and strengthening community resilience.

The path ahead is full of opportunity. At WorldGBC, our strategy is designed to deliver impact, not just ideas. But we cannot do it alone. Whether you are a policymaker, investor, designer, developer, or advocate, your role matters. Together, we can accelerate the sustainable transition, unlock shared prosperity, and build a future where buildings — and the people within them — thrive.



Cristina Gamboa

CEO | World
Green Building
Council

A message from our Chair of the Board of Directors

2025 has been an exciting year for WorldGBC. Our work through Building the Transition continues to show what's possible when governments, businesses, and the finance community come together with a shared purpose.

At the heart of this flagship programme are national decarbonisation and resilience roadmaps for the built environment – practical, co-created frameworks that guide every part of the building sector toward real, measurable decarbonisation.

To date, our network has co-created 15 national roadmaps with more than 1,500 stakeholders, and inspired policymakers in Europe to mandate national roadmaps across all EU Member States.

These achievements demonstrate the powerful potential of collaboration. Through the

“Ambition Loop” – where policy, finance, industry leadership, and civil society reinforce one another – we are seeing a self-sustaining cycle of progress take shape. And we're not stopping there.

What's clear is that no single actor, policy or solution can deliver the transformation we need for a climate-positive future. Progress happens when everyone plays their part, and in 2026 we'll be taking this collaboration a step further. With new philanthropic funding secured, we will co-develop and implement national roadmaps alongside the Global Alliance for Buildings

and Construction (GlobalABC) and Green Building Councils in Africa and Asia Pacific – providing strategic, co-created plans that identify priority actions, policies and timelines. Through this work, we will be strengthening government partnerships, tackling the most pressing barriers, and unlocking market opportunities while also delivering aligned, actionable pathways for a decarbonised and resilient built environment.

“
The future we're building is one we shape together.”

This next phase of Building the Transition builds on the strong global endorsement that roadmaps received in the COP30 Action Agenda, where the UNFCCC, the COP30 Presidency and the Climate High-Level Champions recognised national roadmaps as a

critical instrument for accelerating systems-level transformation. This momentum gives us a real chance to accelerate action in both developed and emerging markets.

The future we're building is one we shape together. By sharing expertise, aligning our ambition, and taking bold action, we can ensure the built environment supports people, economies, and the planet to thrive.

I invite all our members, partners, and stakeholders to join us – not just to follow the journey, but to help lead it as 2026 is shaping up to be a year of bold action.



Matthew Bell

WorldGBC Chair of the Board of Directors

Enabling ambitious equitable building policies

Sustainable businesses thrive when they are supported by ambitious policies that ensure the benefits of green buildings are available to all.

“

Sustainable building and finance policies can advance healthier homes, affordable energy, resilient communities, and thriving economies.

As one of three outcomes in WorldGBC's 2025–2027 strategic plan, we are committed to supporting policymakers to deliver ambitious, equitable building policies. Our work helps foster the long term regulatory certainty that industry needs to invest with confidence into sustainable solutions and leverage the power of public finance to derisk and accelerate the transition.

By combining robust data with compelling narratives, we show how sustainable building and finance policies can advance government and citizen priorities — healthier homes, affordable energy, resilient communities, and thriving economies.

NDC Scorecard for Sustainable Buildings: driving global and regional climate action

In 2024–2025, WorldGBC developed the NDC Scorecard for Sustainable Buildings — a digital tool co-created with five pilot GBCs, governments, and over 1,100 stakeholders. The tool helps policymakers assess and strengthen Nationally Determined Contributions (NDCs or climate action plans), ensuring building sector commitments are matched with action. Currently used by 47 countries, the project has delivered over 150 policy recommendations and 16 Climate Action Plans have been created by GBCs.

Tangible policy outcomes include:

- integration of five regulatory instruments in Chile's NDC3.0 aligning with their GBC's recommendations
 - four actions incorporated into Morocco's NDC
 - five recommendations integrated into Colombia's NDC
 - six new building policies integrated directly into Nigeria's NDC — including the integration of energy efficiency and climate resilience into the national building code, the implementation of two smart, green and climate-resilient cities per geographical zone, and mandatory hazard mapping and risk zoning in local planning.
- two new national policies developed in Brazil

The NDC Scorecard has facilitated:

150+

policy proposals

16

Climate Action Plans

22

policy commitments from five countries

Regional insights from the NDC Scorecard

Africa

The Africa Regional Network workshop in Mauritius in April 2025 gathered governments, GBCs, and international stakeholders to strengthen climate ambition in Africa's built environment. Keynote speaker Trilock Bhunjun, Officer-in-Charge at the Construction Industry Authority (Mauritius), highlighted government commitment to elevate sector priorities at COP30.

Nigeria, one of the Scorecard's pilot countries, identified six policy recommendations in its revised NDC. Kenya, Namibia, Zimbabwe, and South Africa hosted national workshops showcasing African GBCs as a unified voice, embedding sustainability into national agendas and driving data-informed policies in the built environment.



Americas

Across the Americas, regional and national workshops mobilised governments and industry to integrate building actions into climate plans. Brazil and Colombia, as pilot countries, informed the Scorecard's development; while national workshops in Brazil, Colombia, Chile, Costa Rica, and Ecuador engaged government and industry to complete the Scorecard and set action plans.

Chile hosted the first 2025 regional workshop in March which united GBCs, governments, and partners to strengthen capacity and knowledge sharing. A second regional workshop in Colombia built momentum toward a collective call-to-action, resulting in the Americas Manifesto, which was launched just before COP30.



Asia Pacific

WorldGBC convened GBCs, government representatives, and private sector leaders from across Asia Pacific at the City Developments Limited offices in Singapore in July 2025 to assess policy gaps, share insights, and identify priority actions to accelerate decarbonisation.

Businesses led the way, with CDL's Chief Sustainability Officer, Esther An, highlighting the business case for green buildings and the influence of market leaders on supply chains and government ambition. Governments identified regional priorities including energy efficiency, cooling solutions, and retrofitting, with initiatives like Singapore's 25°C programme demonstrating people-centred technical solutions.



MENA

MENA GBCs and partners convened in the UAE in June 2025 to use the NDC Scorecard to identify policy gaps and explore pathways for greater climate ambition. In Egypt (one of the five pilot countries), stakeholders identified strengths and urgent needs for updated codes and a decarbonisation roadmap.

In the UAE, priorities included circularity, resilience, and wellbeing. In Morocco, a partnership with the Casablanca School of Architecture is embedding sustainability into research and training, empowering the next generation of architects. The workshop strengthened collaboration between governments, academia, and the private sector to scale up policy-driven climate action across the region.

Net zero, resilient and circular frameworks

Readiness frameworks can create a picture of a market's maturity, identifying the opportunities and the gaps, and preparing the ground for actionable roadmaps to be developed locally.

Mapping the landscape in Latin America

In 2025, WorldGBC's Americas Regional Network launched Building the Transition: Transforming Buildings and Construction in Latin America – Part I: Mapping the Landscape, a landmark report towards shaping national climate action roadmaps across seven countries. Engaging over 420 stakeholders, it applies the Zero Carbon and Climate Resilience Readiness Framework to reveal both urgent gaps and strong momentum for change.

The report highlights critical enablers — renewable energy, digital tools, and ESG-aligned finance — while positioning the built environment as a strategic climate solution. This first phase has sparked national dialogue, informed NDCs, and set the stage for actionable roadmaps.

Driving circular transformation in Asia Pacific

The Resources & Circularity Readiness Framework from WorldGBC's Asia Pacific Regional Network helps guide the building sector toward a circular economy. Developed with 17 GBCs, it provides governments and industry with a roadmap to assess readiness, benchmark progress, and prioritise action across five pillars: leadership, solutions, data, finance, and mindset.



By informing policy, supporting the mobilisation of finance and innovation, and promoting circular thinking, the Framework aims to translate ambition into concrete steps. Its collaborative design fosters regional alignment and peer-learning, accelerating resource efficiency, circular business models, and measurable progress across Asia Pacific's diverse markets.

Prioritising resilience in the built environment

WorldGBC's new position paper, Developing a Strategy for Climate Resilient Buildings, along with the expanded Zero Carbon and Climate Resilience Readiness Framework, provides practical guidance for creating resilient buildings and cities. Resilience is a moral, business, and climate imperative: buildings must endure, adapt, and protect communities from floods, heatwaves, and other disruptions.

Resilient design reduces economic losses, preserves essential services, safeguards vulnerable populations, and drives sustainability by extending lifespans and reducing waste. This paper equips the building sector to plan, act, and shape a safer, adaptable, and sustainable built environment for the future.



From policy to action

WorldGBC's Europe Regional Network is turning EU policy into measurable action, equipping governments, industry, and civil society to accelerate decarbonisation in the built environment.

The revision of the [Energy Performance of Buildings Directive](#) (EPBD) in 2024 was a landmark moment in tackling the environmental impact of Europe's building stock. For the first time, the Directive introduced minimum energy performance standards for existing non-residential buildings and renovation targets for existing residential buildings, as well as committing to addressing whole life carbon (WLC) from 2030.

This was a major breakthrough towards the EU's goal of decarbonising buildings by 2050, building directly on the groundwork of WorldGBC's #BuildingLife project, which has delivered EU and national WLC roadmaps and helped secure political momentum for ambitious EU action.

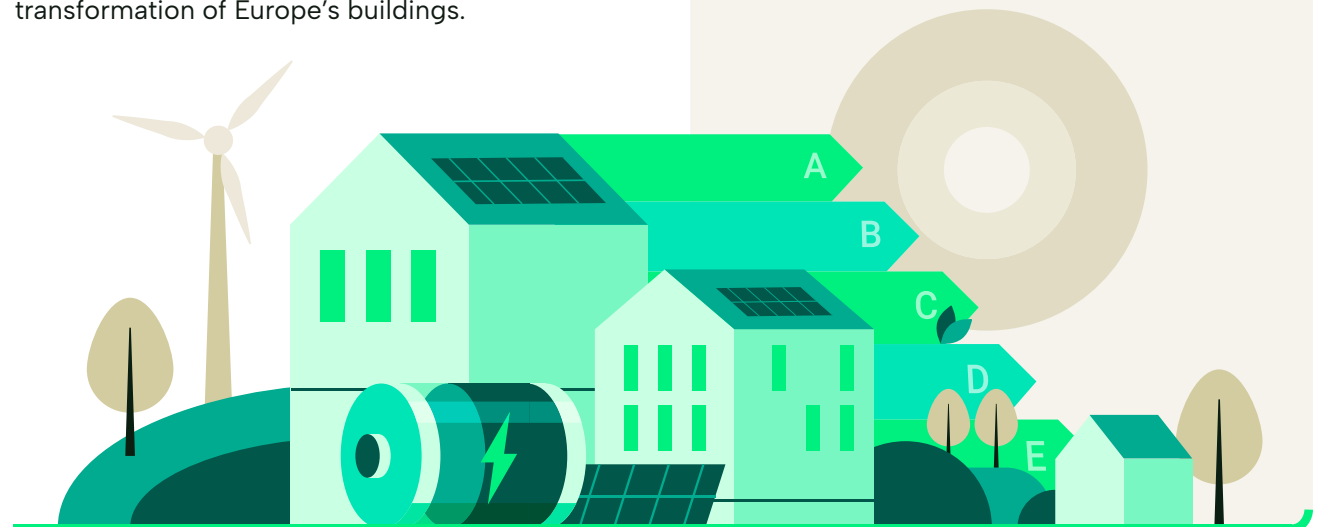
To ensure this legislation translates into real change, WorldGBC and our network launched the [EPBD Implementation Support Hub](#) in 2024. The Hub provides factsheets, case study reports and position papers to help Member States put the new rules into practice effectively.

Alongside this, in 2025 we created the [EU Building Policy Tracker](#), a tool that monitors the European Commission's progress towards full decarbonisation of the built environment by 2050. The Tracker assesses developments across four priority policy areas — building regulations, waste and circularity, sustainable finance, and sustainable procurement — and will be updated regularly to hold decision-makers accountable and showcase leadership examples.

These initiatives demonstrate our Europe Regional Network's role as a bridge between EU policy and national implementation, ensuring that pivotal laws such as the EPBD deliver tangible impact on the ground. By working with our GBCs and partners, we are equipping policymakers, industry and civil society with the knowledge and tools they need to accelerate the transformation of Europe's buildings.

The EU Building Policy Tracker assesses developments across four priority policy areas:

- 1 Building regulations
- 2 Waste and circularity
- 3 Sustainable finance
- 4 Sustainable procurement

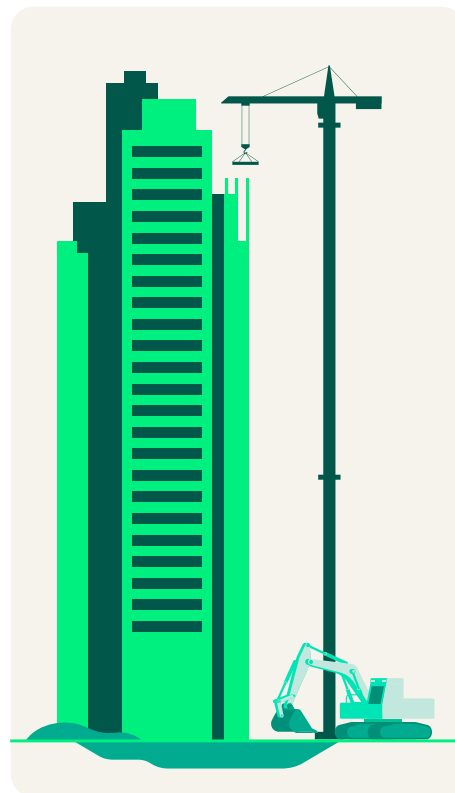


Equipping finance actors to deploy impactful capital

As part of our strategic plan, we are committed to equipping financial actors with the tools and guidance to deploy capital effectively for a sustainable built environment.

Investors need robust methods to assess risks and opportunities, with impact metrics that enable comparability while recognising local contexts. WorldGBC's work on sustainable finance connects built environment actors with financiers, aligning financial flows with environmental ambitions.

As part of the Buildings Breakthrough, we are aligning global standards for energy and resilience in the building sector. Through our work on Sustainable Finance Taxonomies, we are standardising green investment definitions and criteria in construction, real estate, and infrastructure.

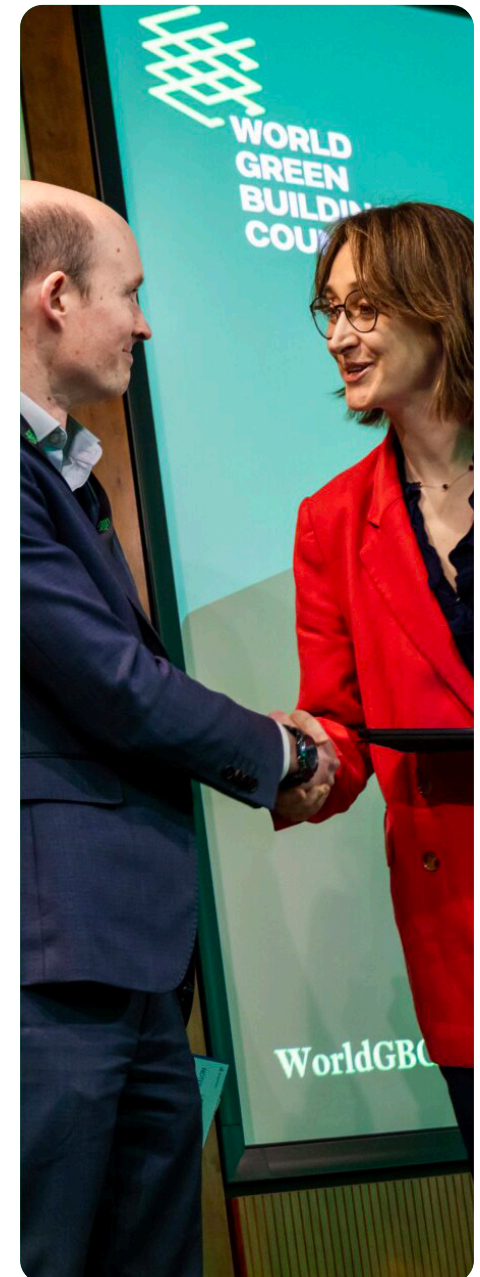


Buildings Breakthrough

The Buildings Breakthrough Agenda is a global initiative, endorsed by 29 countries and the European Commission, aiming to make Near-Zero Emission and Resilient Buildings (NZERBs) the new normal by 2030. It focuses on decarbonising buildings, enhancing climate resilience, and fostering collaboration across governments, industry, and civil society.

WorldGBC leads Priority Action 1 — Standards and Certifications — guiding countries to agree on definitions, principles, indicators, and guidelines for NZERBs to ensure transparency, comparability, and accountability. This work reflects a collective effort by the Buildings Breakthrough community to create a shared yet flexible understanding of NZERBs.

The first Interim Report, launched 14 October 2025, consolidates these insights, marking a key milestone in aligning global efforts toward sustainable and resilient buildings.

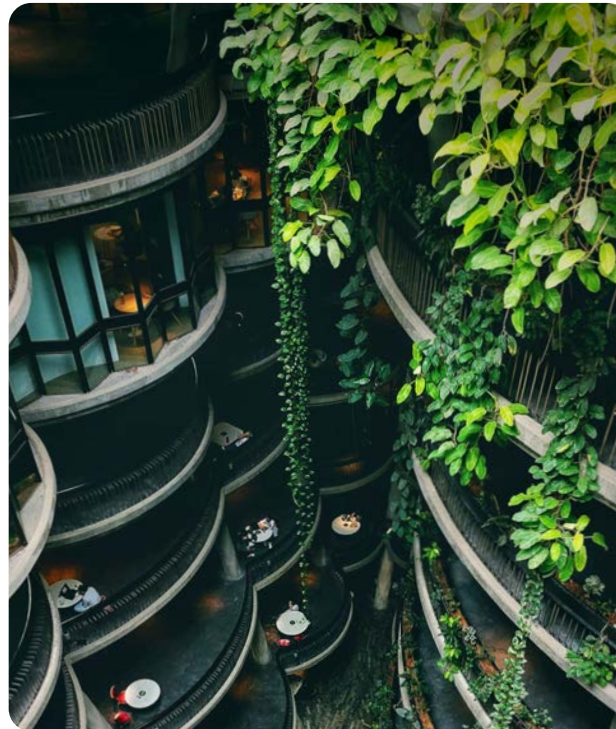


Sustainable finance taxonomies

For capital to flow into sustainable buildings investors and financial institutions need straightforward tools to understand sustainability performance in the sector. That's where taxonomies come in – they guide investments towards a sustainable future.

In 2025, we started a global workstream on sustainable finance taxonomies to improve disclosures and capital deployment in the built environment. Beginning with a comprehensive analysis of green investment criteria across national and regional taxonomies, this will result in key principles for globally comparable and locally relevant taxonomies.

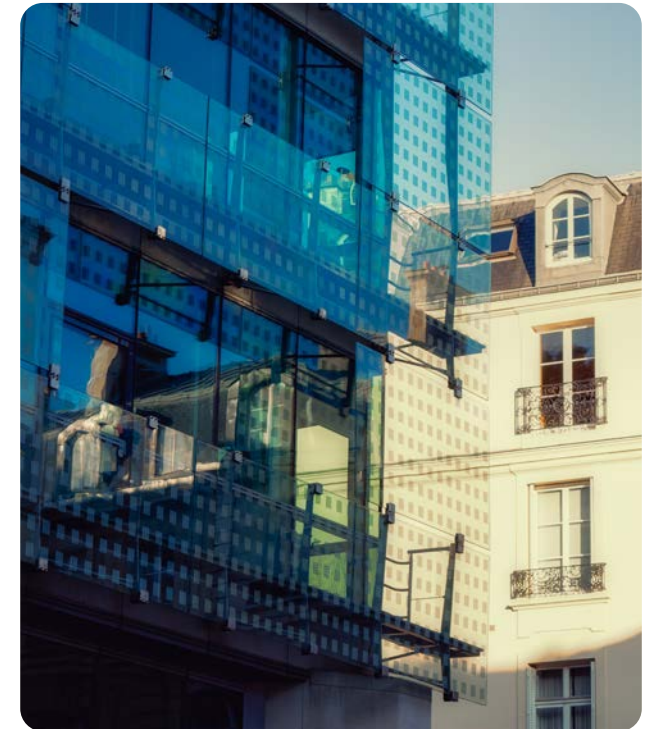
Our network plays a key role in the development and implementation standards and sustainable finance taxonomies — including the creation of taxonomy performance criteria for the built environment. WorldGBC has been a member of the EU Platform on Sustainable Finance, and over 50% of Green Building Councils are actively involved in taxonomy development. This work extends to policy briefs aimed at simplifying and enhancing taxonomy criteria, promoting market compliance and implementation, and supporting capacity-building through trainings and third-party verification services.



Asia Pacific

Our report series [Unlocking Capital: Aligning Asia Pacific Green Building Rating Tools to the ASEAN Taxonomy for Sustainable Finance](#) maps 14 local green building certifications across 11 countries to the ASEAN Taxonomy.

This alignment enables investors to direct capital toward climate-positive projects while encouraging innovations like lifecycle carbon accounting and post-certification performance tracking.



Europe

Our suite of [EU Taxonomy policy briefs](#) supports investments that advance a full range of environmental objectives — from energy and climate change mitigation to circularity and biodiversity protection. These resources guide market actors in applying taxonomy criteria effectively across the built environment. The [EU Taxonomy Verification and Assurance Framework](#) further strengthens transparency and compliance, helping investors channel funds into projects with measurable environmental impact.

Empowering changemakers to deliver progress

We aim to empower changemakers — companies, building owners and occupiers — with clear roadmaps to understand their role and prioritise actions that advance decarbonisation and resilience.

Initiatives like the Net Zero Carbon Buildings Commitment provide structured guidance for businesses to set ambitious targets and take accelerated action.

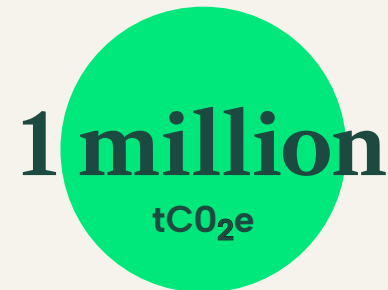
Global campaigns such as World Green Building Week, Be Bold On Buildings and advocacy at COP30 raise awareness, celebrate leadership, and inspire political and business action to accelerate progress. While our thought leadership, tools and publications provide guidance to help businesses navigate an often complex landscape of sustainability topics.

Net Zero Carbon Buildings Commitment

Recognised under the COP30 Action Agenda Activation Groups as part of the [Building the Transition](#) programme, the [Net Zero Carbon Buildings Commitment](#) (NZCBC) drives exemplar action in decarbonising the built environment, showing what is achievable, encouraging industry leaders and policymakers to adopt similar measures. Signatories pledge to reach net zero operational carbon by 2030 while maximising reductions of embodied carbon for new developments and major renovations.

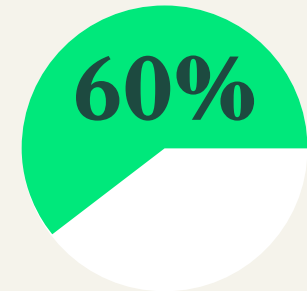
Insights from 2024 reporting show substantial impact:

Emissions reduced by over



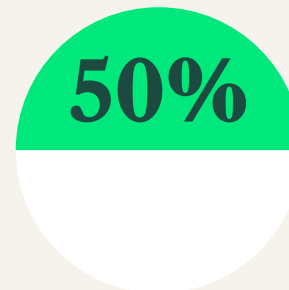
by frontrunner signatories

Almost



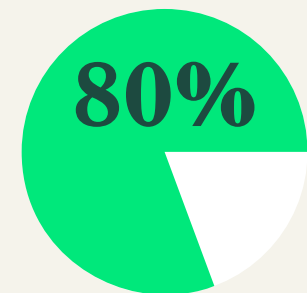
of portfolios lowered
energy use intensity

Over one-third achieved
more than a



emissions intensity reduction

Around



have decarbonisation
roadmaps

#BeBoldOnBuildings

Throughout 2025, WorldGBC and our global network have been calling on governments, businesses, and finance leaders to #BeBoldOnBuildings — to recognise buildings as a critical climate solution that brings a multitude of benefits to both people and economies. From local solutions to global advocacy, we have been building momentum to turn climate promises into action that builds resilience, lowers bills, protects communities and creates thriving economies.

Business goes better when you're bold on buildings

For World Green Building Week 2025 (8–12 September) **#WGBW25**, we celebrated the businesses taking bold steps to construct a greener, cleaner, smarter future. Throughout the week we saw nearly 100 events in 22 countries celebrate companies that are embracing the benefits of green building solutions — cutting emissions and running costs, improving health and wellbeing, protecting assets and increasing resilience. GBCs and partners showcased their real-world solutions proving that when businesses are bold on buildings, they are better for people, the planet, and profit.

Driving collective impact on the global climate stage

Momentum culminated at COP30, where WorldGBC, our network of GBCs and partners amplified the call for coordinated government action to scale the impact of green buildings.

WorldGBC co-led the development of the COP30 Plans to Accelerate Solutions (PAS) — a core pillar of the COP30 Climate Action Agenda — including the *Building Efficiency, Electrification, and Renewable Integration (BEERI)* plan and the advancement of *Decarbonisation and Resilience Roadmaps*.

Our COP30 Business Action Statement, signed by over 180 organisations, sent a clear message: leading businesses are proving that climate-positive solutions exist, and now governments must embed these solutions through ambitious policy and regulation to achieve progress at scale.

At over 20 events throughout COP30, WorldGBC showcased how bold policies and finance can unlock the full potential of buildings to cut emissions, create green jobs, and protect communities from climate shocks.

From business leadership to global policy, **#BeBoldOnBuildings** united the network around one goal: to make sustainable buildings the foundation of a fair, resilient, and net zero future — for people, for the planet, for 2030.

Europe in action: Driving the transition across all strategic outcomes

WorldGBC is turning ambition into action through regional projects that drive systemic change. In Europe, initiatives such as [#BuildingLife](#), [Drastic](#), [INDICATE](#), and [STAR*track](#) align policy, finance, and innovation to accelerate the transition to a net zero and climate-resilient built environment.

#BuildingLife
implementing roadmaps

Drastic
improved circularity

INDICATE
closing WLC data gaps

STAR*track
strengthening innovation



Shaping ambitious and equitable policy

When [#BuildingLife](#) launched in 2021, whole life carbon (WLC) was barely on the European policy agenda. Today, it is written into the Energy Performance of Buildings Directive, a landmark shift shaped by the project's EU and national roadmaps, endorsed by hundreds of companies. By mobilising stakeholders from governments to investors, [#BuildingLife](#) has shown how collaborative roadmaps can influence regulation, build resilience, and create the foundations of a climate neutral Europe.



Equipping finance and industry with tools

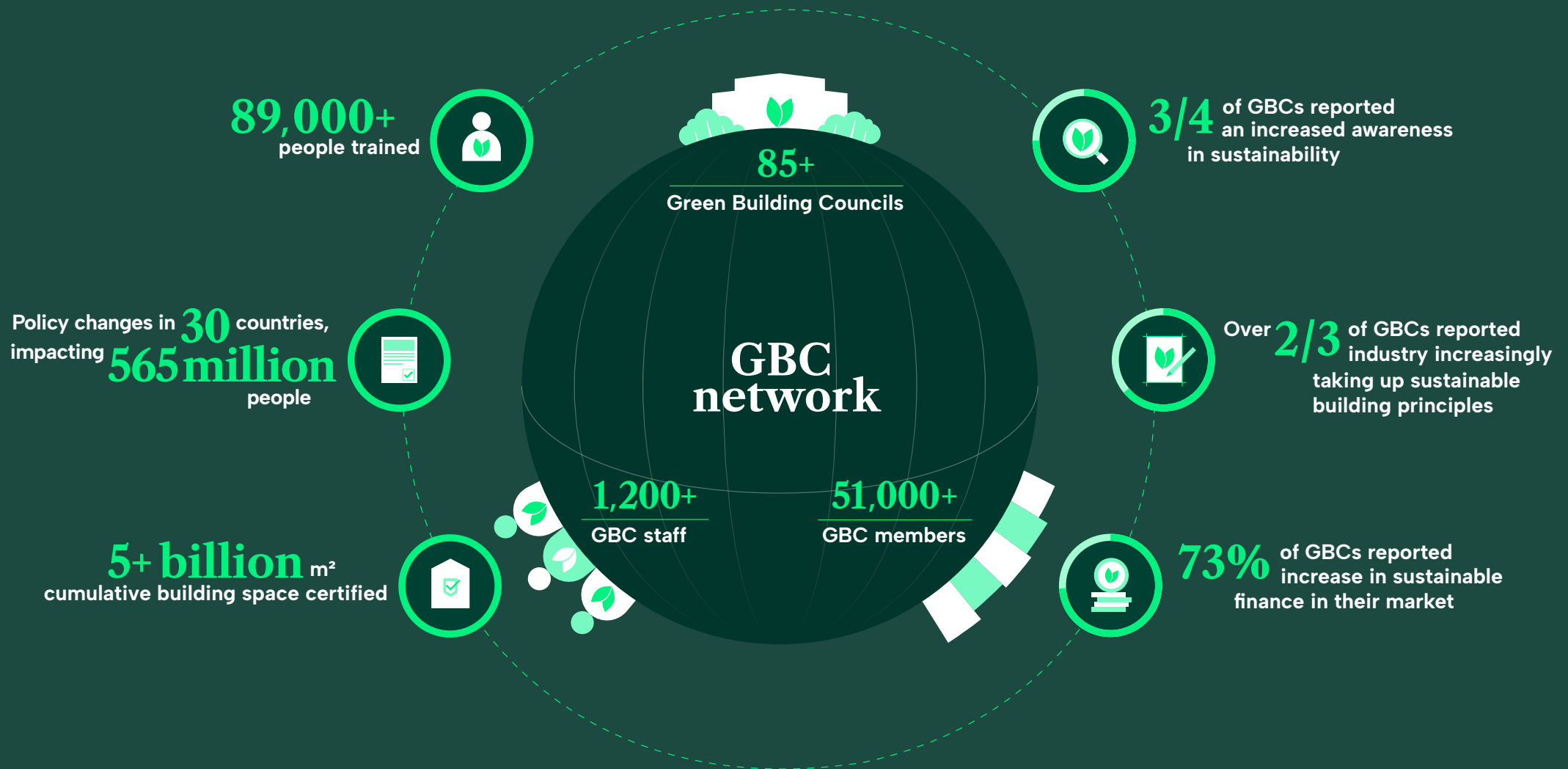
Europe's transition depends on equipping finance and industry actors with practical tools to invest, measure and act. The [Drastic project](#) provides evidence from real-life 'Demonstrator' sites that trial circular design, reuse and low-carbon materials — testing and showcasing new tools to quantify environmental benefits and social acceptance. Meanwhile, [INDICATE](#) is closing critical data gaps, enabling governments and businesses to benchmark performance and co-create evidence-based roadmaps. Together, these projects build financial and technical confidence to deploy capital at scale.



Empowering changemakers and innovators

Europe is also cultivating the next generation of solutions. [STAR*track](#) strengthens innovation ecosystems by growing the Built4People Innovation Cluster Network. Built4People is a partnership between the European Commission and industry to accelerate research and innovation in the sector. This new network connects regional business clusters to help bring sustainable innovations to market. Each regional cluster empowers local innovators and changemakers to scale solutions faster, creating a more cohesive supply chain for transformation across the continent.

Our network in action



Our network at work

Jordan GBC → integrating **green certification** into the **Central Bank's Green Finance Program**, unlocking funding for **EDGE, LEED and BREEAM** projects and embedding sustainability within financial systems.

Emirates GBC → achieving **record growth** by uniting developers around new **energy-efficiency and carbon-reduction standards**, strengthening the UAE's leadership in sustainable construction.

GBC Algeria → establishing **national visibility** as a new council connecting government leadership and sustainable building practice.

Tunisia GBC → collaboration with academia and public institutions is advancing **life-cycle assessment and carbon analysis**, building national capability and promoting evidence-based policy.

GBC Nigeria → influencing the **National Building Code** to embed **energy efficiency and climate resilience** at national and state

levels, aligning the building sector with national climate targets.

GBC Uganda → linking construction with sustainable finance through the **National Green Taxonomy 2025**, ensuring that investment decisions support low-carbon growth.

GBC South Africa → regional collaboration continues with C40 Cities to expand **green certification and workforce skills** in **Special Economic Zones**, creating pathways for green jobs and investment.

GBA Ghana → convening government, finance and industry partners to **integrate sustainability into housing policy, planning and design**, driving inclusive and resilient development.

GBC Australia → ensuring **Green Star** remains a **trusted benchmark** for sustainable investment, driving **energy-efficiency and electrification standards** through the **National Construction Code** and government operations.

Malaysia GBC → embedding their **embodied-carbon assessment**

tools into **Kuala Lumpur's Low Carbon Building Checklist**, ensuring measurable reductions in emissions and promoting circular construction.

Singapore GBC → leading a **national initiative** to establish **sustainable cooling solutions** to enhance comfort, efficiency and resilience in tropical climates.

Vietnam GBC → collaborating with government agencies to create a **Net Zero Carbon Buildings Pathway**, extending certification to over **1.5 million m²** and embedding **ESG leadership** in the property sector.

GBC Brasil → collaborating with **finance, policy and industry** to shape the national **Sustainable Taxonomy**, linking sustainable finance with energy efficiency and emissions reduction.

Canada GBC → expanding **Zero Carbon Building Standards** and advancing **LEED v5**, driving decarbonisation across housing and commercial real estate while mobilising finance for climate-aligned investment.

Chile GBC → establishing **new thermal regulations** that set higher **energy and insulation standards**, creating a foundation for national decarbonisation.

Guatemala GBC → embedding sustainability in planning law where regulatory reform is **rewarding certified developments** with buildability and height incentives.

GBC España → developing national methodologies for **whole life carbon and renovation planning**, guiding long-term emissions reduction.

Irish GBC → integrating **carbon requirements into public procurement**, ensuring government projects align with climate goals and circular economy priorities.

Dutch GBC → advancing **Paris Proof frameworks and updating BREEAM-NL**, promoting climate-adaptive building standards and transparent carbon measurement.

Norwegian GBC → spurring a **ban on fossil-fuel construction in Oslo** and setting clear expectations for zero-emission building.

Co-creating projects with GBCs

WorldGBC's financial strategy is focused on **expanding grant-based funding** and directing these resources to **collaborative, impact-driven projects** through GBCs and trusted partners.

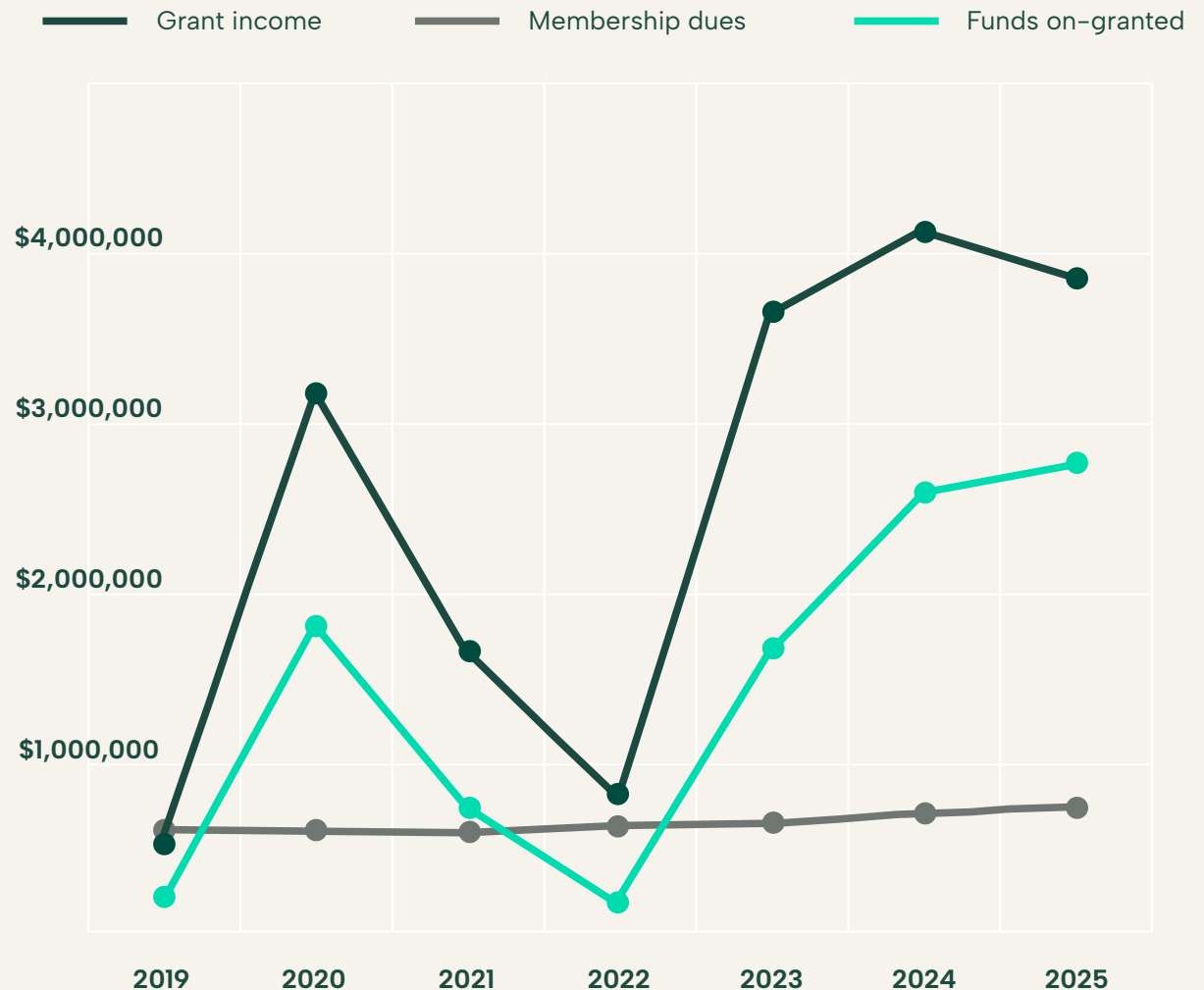
Over recent years, WorldGBC has seen a strong upward trend in both **grant income and on-granting capacity** — grant revenue rose from **\$649,000 in 2019 to over \$4.1 million in 2025**, while **on-granted funds to GBCs** grew proportionately, reaching nearly **\$2 million annually**.

By structuring multi-partner projects that align funders' priorities with local delivery, WorldGBC is ensuring that international investments translate into measurable impact at national level — empowering GBCs to lead on decarbonisation, resilience, and equity across their markets.

This approach enables national implementation of global goals while reducing reliance on membership dues. It also supports the development of our members, empowering them to deliver on our shared mission.

WorldGBC revenue streams performance

2019–2025



Meet the Green Building Councils

Established Members

Members

Affiliate Partners



Our reach

3,400 press mentions
across **80+** countries

350,000+ people saw our content across
LinkedIn, Facebook and Instagram

6,000+ senior decision-makers in government and private
sector organisations across the built environment
LinkedIn visitors

Our team presented at

75+ events around the world representing the network

Figures from January 2025 – November 2025



CEO spotlight

40+ high profile events, panels,
roundtables and interviews



Including the International Energy Agency's (IEA) 10th Annual Global Conference on Energy Efficiency, London Climate Action Week, Africa Green Building Summit, and UN Climate Change Conference COP30

Pictured: COP30 Action Agenda, Belém, Brazil; Intergovernmental Council on Buildings and Climate; UNFCCC Official Side Event, COP30; London Climate Action Week Climate Innovation Forum 2025; IEA 10th Annual Global Conference on Energy Efficiency, London, UK.

Our governance

At WorldGBC, governance is the foundation that empowers our network to deliver systemic transformation.

Our Board of Directors continues to bring global expertise and leadership, providing strategic oversight and ensuring WorldGBC's work remains aligned with our long-term goals of decarbonisation, resilience, and equity. Its diverse, multidisciplinary profile enables a holistic approach to sustainability challenges, guiding initiatives toward measurable impact and alignment with 2030 and 2050 climate goals. Through leadership and vision, the Board inspires our network to scale solutions, drive systemic transformation, and ensure effective governance in support of our mission.

In 2025, we evolved our collaboration model to make WorldGBC's programmes and opportunities more accessible, equitable, and representative for

all member GBCs. We introduced a consistent structure across regions to ensure greater clarity and fairness, while creating new pathways for members at all levels of development to participate in global initiatives and projects. This included revising member naming conventions to better reflect the diversity and maturity of our network, and ensuring that financial and non-financial resources, engagement, and visibility are more evenly distributed.

We also strengthened communication between global and regional groups, enhancing feedback loops so that all GBCs — regardless of size or capacity — have a voice and a stake in shaping our collective agenda. These changes are helping to build a more inclusive,

balanced, and collaborative WorldGBC network.

WorldGBC's governance unites and empowers changemakers across our global network — ensuring clarity, inclusivity, and alignment to drive collective action and measurable impact on sustainability and decarbonisation. By elevating member voices and connecting stakeholders worldwide, it amplifies our shared influence and accelerates meaningful change.

“

We enhance feedback loops so that all GBCs — regardless of size or capacity — have a voice and a stake in shaping our collective agenda.



Our Board of Directors 2025–2026



Matthew Bell

Chair of the Board of Directors

Group CEO, Anthesis

Nominated by: UK Green Building Council



Hugh Lim

Vice Chair

Executive Director, Centre for Liveable Cities

Nominated by: Singapore Green Building Council



Davina Rooney

Treasurer

CEO, Green Building Council Australia

Nominated by: Green Building Council Australia



Elizabeth Wangeci Chege

Secretary

Energy Efficiency & Cooling Specialist, SEforALL

Nominated by: Polish Green Building Council



Habiba Al Mar'ashi

Co-Founder, Vice Chair and Treasurer of Emirates Green Building Council

Nominated by: Emirates Green Building Council



Paolo Bevilacqua

Group Head of Sustainability, Frasers Property Limited

Nominated by: Dutch Green Building Council



Michael Brooks

CEO, REALPAC

Nominated by: Canada Green Building Council



Faustine Delasalle

Partner, SYSTEMIQ / Vice-Chair, Energy Transitions Commission / Executive Director, Mission Possible Partnership

Nominated by: Costa Rica Green Building Council



Sean Kidney

CEO, Climate Bonds Initiative

Nominated by: Irish Green Building Council



Johannes Kreißig

Executive Director, German Sustainable Building Council (DGNB)

Nominated by: German Sustainable Building Council (DGNB)



Grace Kwok

Chairman and Executive Director, Allied Sustainability and Environmental Consultants Group Limited

Nominated by: Hong Kong Green Building Council



Luis Alejandro Mejia

Head of Green Financial Markets, IDB Invest

Nominated by: Green Building Council Brasil



David Turk

Former Deputy Secretary, U.S. Department of Energy (DOE)

Nominated by: US Green Building Council

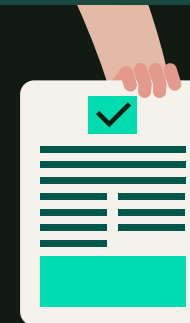
Our corporate partners

WorldGBC corporate partners drive climate leadership and market transformation by co-creating the data, frameworks, and guidance that investors, lenders and policymakers need to assess building-sector risks and opportunities. Our 60 corporate, funding and other partners shape strategic resources, influence global policy, and help move the needle across our network's 51,000 members.

By engaging in our initiatives, resources and campaigns, our partners are empowered to shape — rather than react to — market and policy change. Our partners contribute by:

Sharing expertise

Guiding the creation of strategic resources to help shape national roadmaps on globally relevant topics, such as resilience, retrofitting, electrification, sustainable finance and the just transition.



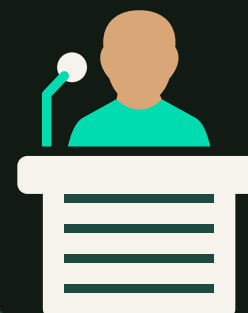
Amplifying advocacy

Ensuring policymakers hear a coherent message and deliver the regulatory frameworks that create long-term investment certainty and open new markets.



Showcasing leadership

Highlighting successes across 3.5 billion annual impressions via WorldGBC's events, publications, and campaigns to inspire global action.



Meet our corporate partners

					Corporate Advisory Board	Global Knowledge Partners	Regional Knowledge Partners
							
							
							
							

Our finances

Financial position

WorldGBC ended 2024 with US\$3.27 million in total net assets, a figure that increased by US\$592,060 compared to 2023. WorldGBC remained compliant with the Cash Management Policy which requires that the organisation should retain at least the equivalent of a minimum of 40% of its annual expenses less restricted on-grants in unrestricted net assets to cover for risks.

Auditor's opinion and further information

KPMG, WorldGBC's auditor, issued an unqualified opinion on WorldGBC's 2024 audited financial statements on 10 June 2025. Our members can obtain copies of the complete audited financial statements by contacting the WorldGBC team.

Revenue	2024	2023
Memberships	794,350	734,208
Partnerships	1,524,450	1,423,483
Grants	4,029,201	3,518,545
Other	72,124	85,114
Total	\$6,420,125	\$5,761,350

Expenses	2024
Programme	4,586,680
Fundraising	3,294
Support	1,238,091
Total	\$5,828,065

Fundraising expenses are not representative of the total amount invested. As fundraising efforts are often included in the scope of projects, these get categorised as programmatic work.

**The World Green Building Council (WorldGBC)
is the largest local-regional-global action
network leading the transformation to sustainable
and decarbonised built environments.**

Together, with 85 Green Building Councils —
representing more than 51,000 members globally
— and a wide community of industry partners, we
are driving systemic changes to achieve:

total decarbonisation of the built environment

healthy, equitable and resilient buildings, cities
and communities

regeneration of natural systems and thriving
circular economies

We work with businesses, organisations and
governments to deliver on the ambitions of
the Paris Agreement and UN Global Goals for
Sustainable Development (SDGs).